

- 1. Born during WW2 to a carefree, privileged mother from Beijing and a serious determined first son of 5 sons from Canton. Mother worked as accountant for PAA so we traveled! Dad was an EE and designed lighting for submarines which I wasn't allowed to visit.
- 2. Educated first amongst immigrants in NYC, from Germany, Poland, Ireland, Jewish families

from various countries and Estonia and later at an Ivy League and a 2nd university in N.Y.

3. First career, worked in Museums, including the Smithsonian and National Endowment for the Arts, and then 2nd career at a university in Washington, DC and retired from 3rd career at Boeing where I trained managers in team building and Japanese Quality Improvement. So long ago it's now Hx!